# Impact of CoVid-19 on the Singapore Ship Suppliers

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### The Discussion

- Singapore & the importance of its Port
- Some Port Statistics
- The Impact of CoVid-19 on Singapore Ship Suppliers
- The Future of Ship Suppliers
- Q&A

### Singapore & the importance of its Port

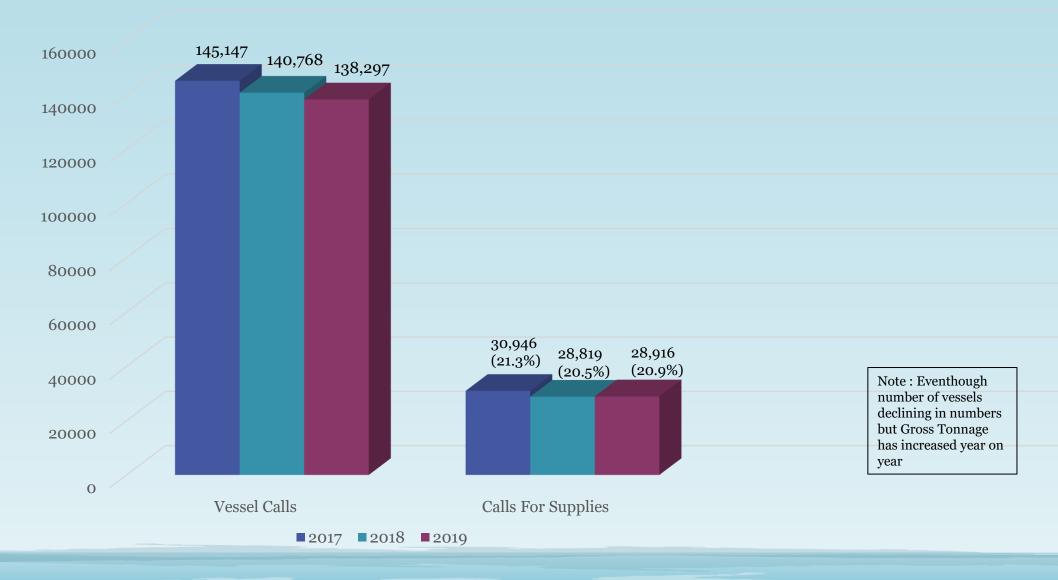
- Recognized as the World's Busiest Transhipment Hub
- Connected to more than 600 ports over 120 countries
- Average of 1000 vessels in port at any one time
- Top bunkering port supplying average of 45 million tons annually
- Employs about 170,000 people across 5,000 maritime establishments
- Contributes 7% of Singapore's Gross Domestic Product

Source: Maritime Singapore - www.maritimesingapore.sg

# **Some Statistics**



### **Vessels Calling Port Of Singapore**



**Source : Maritime & Port Authority of Singapore** 

### **Vessel Types Calling Port of Singapore**



Islands

**Source : Maritime & Port Authority of Singapore** 

### Vessel Calls Jan/Feb/Mar - 2019/2020



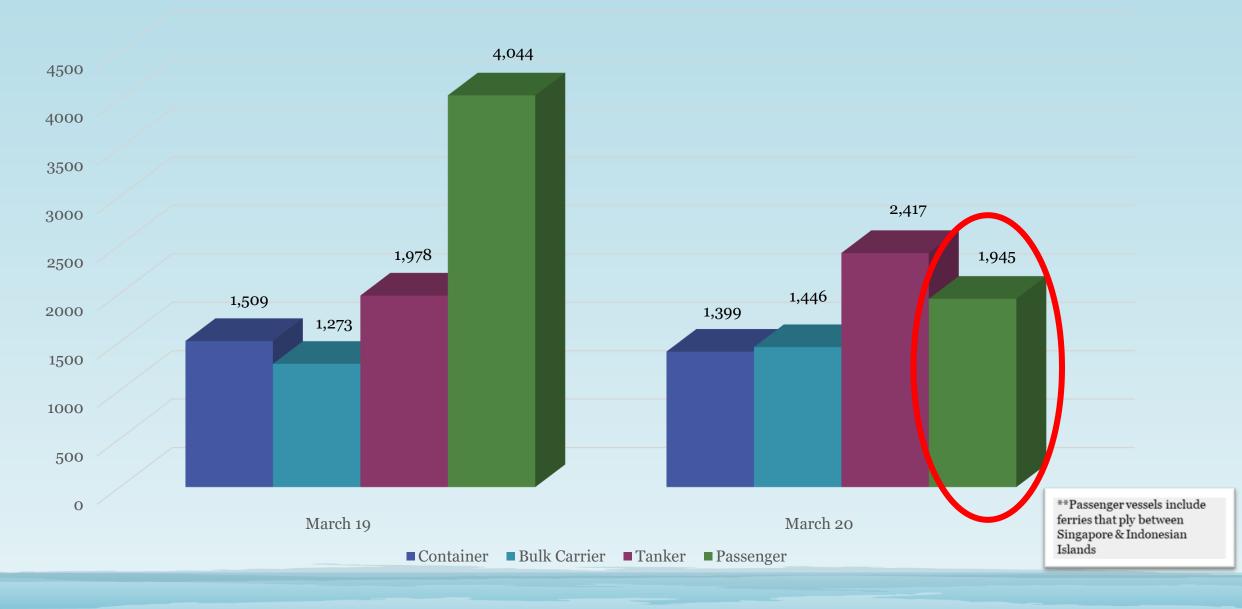
# Vessel Types Calls January - 2019/2020



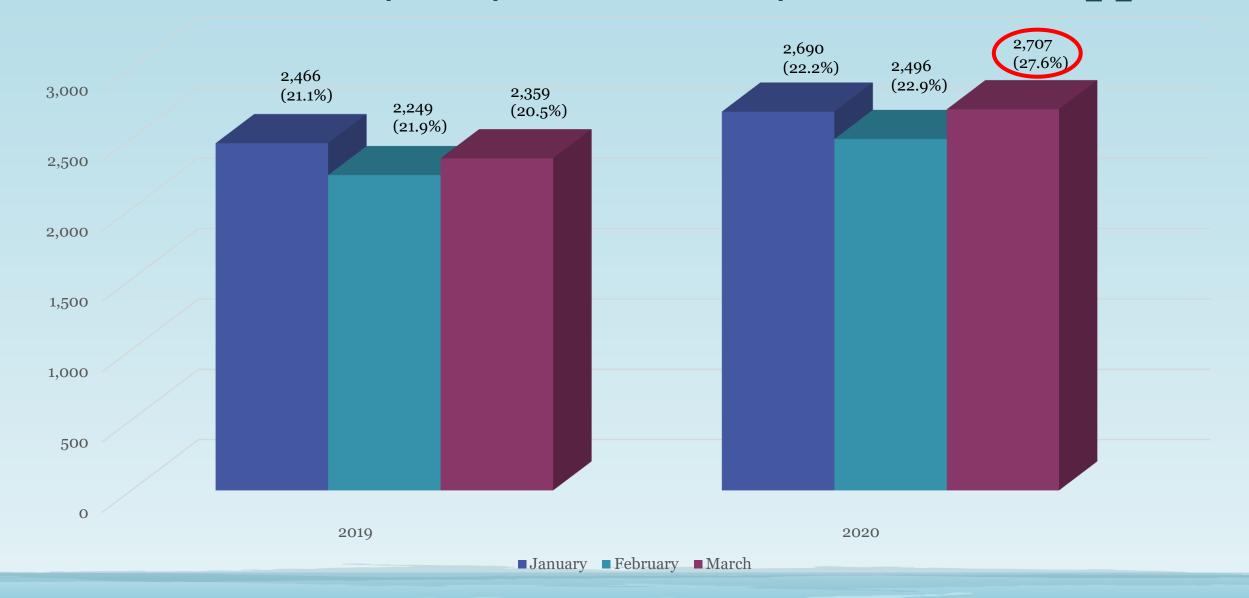
# Vessel Types Calls February - 2019/2020



# Vessel Types Calls March - 2019/2020



### Vessel Calls Jan/Feb/Mar - 2019/2020 For Supplies



Source: Maritime & Port Authority of Singapore

# The Impact On The Industry

- Cash Flow
- Labour
- Supply Chain























# **Cash Flow**

- Payments from customers generally delayed due to the various lockdown situations globally
- Suppliers are expecting to be paid without any extension to agreed credit terms
- Increased expenses to meet the various pandemic measures put in place
- Companies that were not allowed to operate had no revenue but still with fixed costs to meet

# **Labour**

- Generally a labour intensive industry
- Employs a significant number of migrant workers
- Numerous suppliers were ordered to shutdown during the Circuit Breaker period
- Some suppliers were allowed to operate but with drastically reduced headcount
- Commuting employees from our neigbour country were affected with closure of border

# **Supply Chain**

- Disruption to supply chain due to factory closures
- Disruption to supply chain due to border closures
- Inflation due to supply & demand
- Higher cost of goods due to higher shipment costs
- Higher inventory costs due to increased buffer

# **Challenges of the industry**

- Highly fragmented
- Mostly lacking in economies of scale
- Labour intensive
- Slow adopters of digitalization
- Inconsistency of product data across maritime industry
- Lack enforcement / licensing on compliance of quality & standards

# Way forward from here

- Consolidation to leverage on economies of scale
- Adopt technology to reduce dependence on labour
- Adopt technology to increase efficiency & productivity
- Standardization of data (item descriptions / product codes) to allow clear & concise exchange of information within the industry
- Compliance to industry accepted standards through audits and licensing

### **Alignment with National Industry Transformation Map**

#### 4 Pillars of ITM

#### **Innovation**

#### **Productivity**

#### **Jobs & Skills**

#### Internationalisation

Physical: Living Labs, CoEs

Adopt the 4D Playbook

Pathways: Skills Framework 4.0

Agency Support: MPA, ESG

Programme: PIER71 Roadmap: MTP

Jurong Port

ONEHANDSHAKE

LT Connec

Agency Support: A\*Star, SSG

#### **Maritime Transformation Programme (MTP)**

#### Thrust 1:

Efficient & Intelligent
World Class Next Gen Port



 Real-time visibility: supply boat's ETA, truck arrival time, pilot book/onboard time

#### OneHandshake

- Track vessel arrival/departure itimes
- Provide pilot book/onboard times to LT Connect

WP1.2 Vessel Journey Analytics

WP3.2 Maritime Services Scheduling

Thrust 2:
Strategic Sea Space &
Maritime Traffic Management

Thrust 3:

Smart Fleet Operations & Autonomous Vessels

WP3.2 Vessel Predictive Maintenance

WP3.3 Vessel Demand Planning

Thrust 5:

Sustainable Maritime Environment & Energy

Thrust 4:

Effective Maritime Safety & Security

WP2.2 Just-In-Time Traceability

WP1.1 Data Management

WP2.1 Crew Sentiment Analysis

WP2.3 Al-Enabled Product Matching

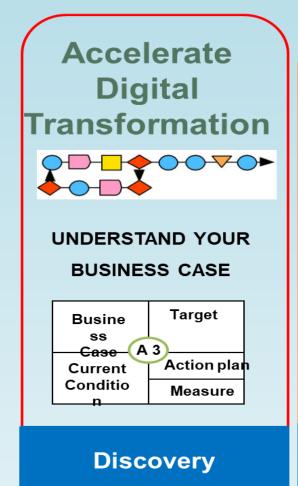
WP4.1 Maritime Demand Forecasting

WP4.2 Maritime Inventory Tracking

WP4.3 Maritime Inventory Planning

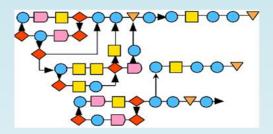


### Post-COVID Playbook (4D steps)

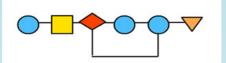


Manage expectations

Optimize Assets, Liability & Liquidity Cash is KING



**Data Collection** 



**Data Models** 

Handle the Finance.
Recover & Grow Revenue

**Dashboards** 

Technology Driven Ship Suppliers

# The Future Preferred Mode Of Delivery?





May 9

#### F-drones conducts paid drone delivery for Viswa Group

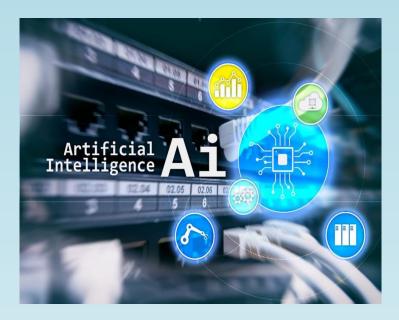
F-drones is glad to have Viswa Group amongst one of its first paying customers. Viswa Group is one of the world leading fuel testing companies, receiving a h...

Apr 28

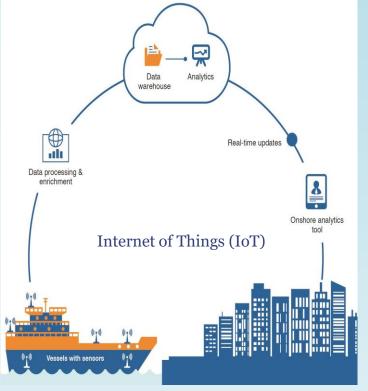
F-drones Completes First Commercial Beyond-Visual-Line-of-Sight (BVLOS) Drone Delivery in Singapore

F-drones has completed the first commercial BVLOS drone delivery in Singapore on 19 April 2020. The drone delivered 2 kg of vitamins over 2.7 km in 7 minutes...

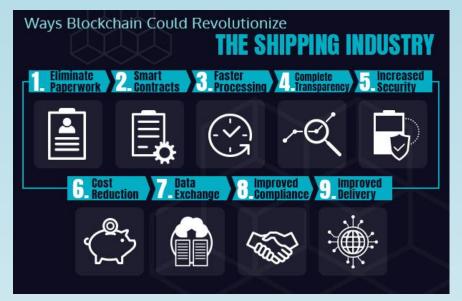
### **Leveraging On Technology**







Source : Wilhelmsen insights | 22. Nov 2017 Paal Berg Lande , Fleet Manager - Cruise Segment, Wilhelmsen Ship Management



Source: Air Sea Containers, Inc.



O dreamstime.com

ID 131188160 © DreamStockio



**Robotic Process Automation** 



Automated Guided Vehicles coupled With Robotic Picking



Vertical Lift Modules



**RFID Technology** 



Robotic Arm Picker



**Digitalized Information** 

### **Working Together To Transform The Industry**

# Enterprise Singapore

Growing Enterprises <sup>(SG)</sup>









### The A.R.T. Of Business

Analyse your business situation

Rethink / redevelop your digital strategy

Transform your business

### **Finally:**

Can A Ship Supplier Be A Technology Company That Specializes In Marine Logistics & Supply Chain?

Thank You!