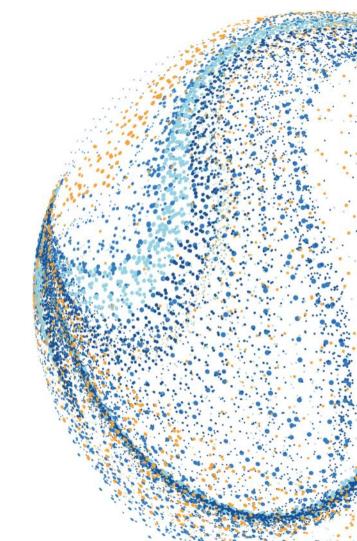


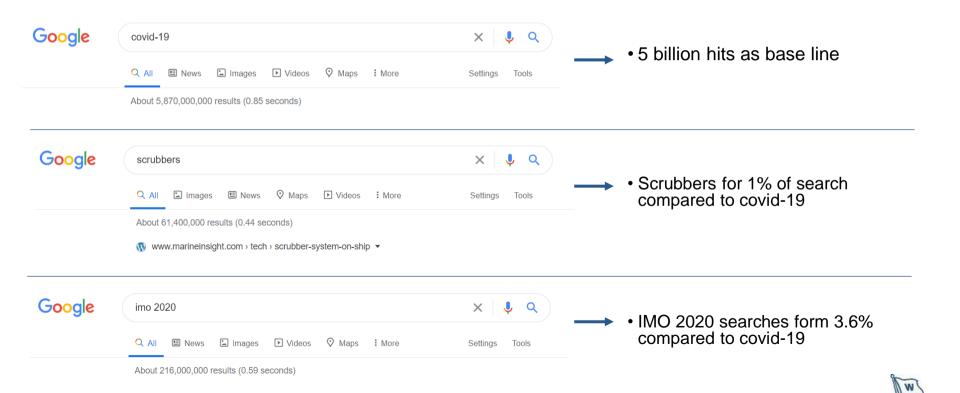
Ships Service

The curious case of Scrubbers – Impact of COVID-19

Sachin Gupta Director | Chemical Products Marine Products



A humbling comparison : seemingly related topics can be completely unrelated



IMPACT OF COVID-19 ON THE SCRUBBER DEMAND

Restricted <u>onsite project mgmt</u> for scrubbers

Limitations

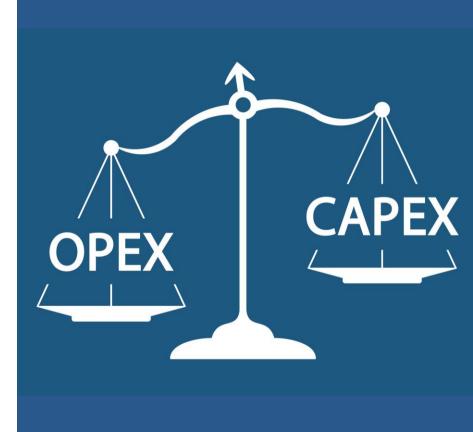
- Retrofit takes 45 50 days
- Project team needed physically to coordinate the activity
- Experienced and competent personnel needed onsite
- Missing parts will need human intervention to facilitate/co-ordinate



Financials does not stack in favor of scrubbers for now

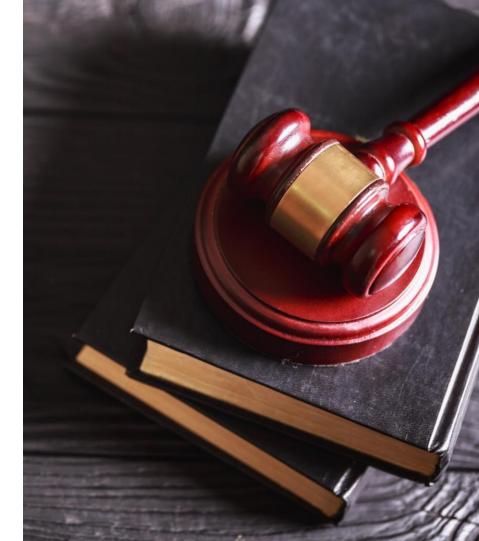
Drying pool of cash:

- Costs MUSD 4 5, long time to recover investment
- Stretched balance sheets, holding on to cash
- Switch off scrubber much earlier before entering restricted ports, consume more expensive fuel that raises opex costs
- Captive market like cruise or vessels trading in ECA areas all the time is now questionable



Regulations on the effluent discharge will continue to tighten

- Effluent discharge is not acceptable clear water effluent can be seen that raises concerns with port authorities
- Growing number of port restrictions: Australia, Belgium, Singapore, USA east / West, China, Taiwan – PSC are adding one by one



COVID OR NO COVID – OPERATIONAL CHALLENGES WILL REMAIN

Operational Challenges

Galvanic corrosion

Leakage from pipes

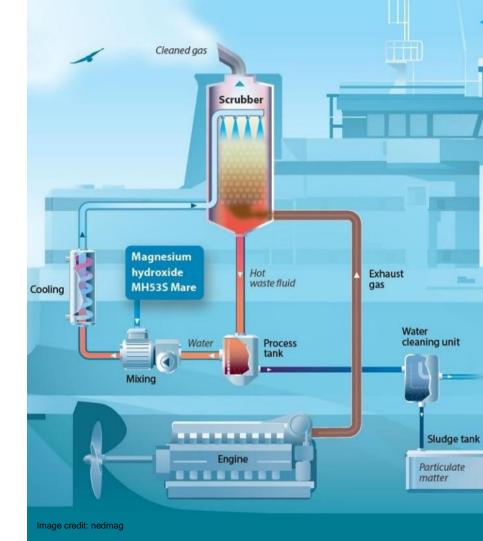
Flooding

Vibration, Electrical equipment are vulnerable

Back pressure, Improper combustion

All vessels don't have perfectly operating main engine

Scrubber takes focus away



Operational challenges: availability of commodity chemicals

Commodity chemicals:

- Not available in ports
- Sodium hydroxide, considered DG liquid and must have some specific type of license
- Engage barge or truck special preparation needed when supplied



Summary / Key takeaways

- 1. COVID-19 has led to movement restrictions and financial constraints have affected scrubbers' viability
- Operational challenges have existed pre-COVID, they will not go away post-COVID > do not overlook them
- 3. Managing your onboard fuel quality is more important than ever to avoid unnecessary maintenance costs

Thank You for Attending

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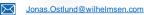
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Thank You

